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17 Aug 1977

**MEMORANDUM TO:** Assistant Director for Reports and Estimates  
Assistant Director for Collection and Dissemination  
Assistant Director for Operations  
Executive for Inspection and Security  
Chief, Interdepartmental Coordinating and Planning Staff  
Executive for Administration and Management

**SUBJECT:** Development of Personnel Procurement and External Research Programs through Exploitation of American Institutional Possibilities.

1. In order that CIG may carry out its intelligence mission it is essential that all means available, consistent with security, be utilized to develop the national intelligence program, including exploitation of feasible and legal resources and facilities not available within the federal government.

2. It is desired under the above policy to develop programs covering the following specific activities, subject to CIG budgetary and operational restrictions.

a. Research programs to be sponsored and developed by selected universities and research institutes.

b. Designation and utilization of absentee part-time area and subject advisors on a nation-wide basis.

c. Periodic foreign mission programs for selected CIG research employees.

d. Work programs in CIG in Washington for selected individuals between periods of graduate study.

e. Personnel procurement in connection with the above.

3. a. Programs will be prepared as individual separate projects in order of priority which will best serve CIG interests.

b. The Assistant Director for Reports and Estimates is delegated the primary responsibility for --

(1) Recommending appropriate action toward designation and appropriate utilization of expert area and subject advisors.

(2) Preparation and establishment of priorities for appropriate projects for action by the Projects Review Committee.

c. The Executive for Administration and Management will coordinate closely with the Assistant Director for Reports and Estimates, and insure the integration of an adequate professional personnel procurement plan into projects as developed.

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d. The Assistant Director for Reports and Estimates is authorized to call on the head of any CIG activity for advice and assistance in developing these projects. Assistant Directors may, if they so desire, submit suggestions to the Assistant Director for Reports and Estimates without his specific request.

4. The plan for implementation of the development of external research programs will be so coordinated with the Assistant Director for Collection and Dissemination that confusion will be avoided in carrying out related collection programs from the same sources.

5. a. There is attached hereto a copy of a memorandum on the above subject prepared by the Advisor for Management for the Chief of ICAPS dated 17 February, 1947. This memorandum is furnished only for information and such use as may be helpful in developing the programs specified above.

b. (1) The proposal discussed in paragraph 3 of the attached memorandum (foreign study programs for selected graduate students taking appropriate graduate degrees from universities) has been disapproved due to doubtful legality.

(2) There is no objection, however, to considering, if deemed advisable and desirable, some such program of either foreign or local post-graduate studies in cases of highly qualified selected individuals who would be willing to sign an agreement to retain employment with CIG for a period of five years immediately subsequent to the completion of a special study program sponsored and supported by CIG.

6. While no deadline for the submission of any project has been established in this directive, it is expected that there will be immediate and continuing action toward its early implementation.

7. Program development will be continually coordinated with the Executive for Inspection and Security in connection with security aspects of each recommended project.

FOR THE DIRECTOR OF CENTRAL INTELLIGENCE:

/s/  
[Redacted Signature]

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Executive Director

cc: Chief, Personnel Br., A&M  
cc: Budget & Finance Br., A&M

1 Inclosure - Memo dtd 17 Feb 47 to Chief ICAPS re above subj  
(with 10 incls to Incl #1 to ORE)  
Memo w/o 10 incls to OCD, OO, Exec for A&M, Pers Br., A&M)  
No incls to ICAPS, I&S, Budget & Finance.

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